UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 30, 2021

Allbirds, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)

001-40963 (Commission File Number)

47-3999983 (IRS Employer Identification No.)

730 Montgomery Street San Francisco, CA 94111 (Address of principal executive offices, including zip code)

(628) 225-4848 (Registrant's telephone number, including area code)

Not Applicable (Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instructions A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425) Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A common stock, \$0.0001 par value	BIRD	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \boxtimes

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02 Results of Operations and Financial Condition.

On November 30, 2021, Allbirds, Inc. (the "Company") reported financial results and business highlights for the quarter ended September 30, 2021. A copy of this press release (the "Earnings Press Release") is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated by reference.

The information in this Item 2.02 of this Current Report on Form 8-K (including Exhibit 99.1) is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
99.1	<u>Earnings Press Release, dated November 30, 2021</u>
104	Cover Page Interactive Data File (the cover page XBRL tags are embedded within the inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: November 30, 2021

Allbirds, Inc.

By: /s/ Michael Bufano

Michael Bufano Chief Financial Officer

ALLBIRDS REPORTS THIRD QUARTER 2021 FINANCIAL RESULTS Third Quarter Net Revenue of \$63 Million, Up 33% Year Over Year Provides Full Year 2021 Outlook

SAN FRANCISCO, Nov. 30, 2021 (GLOBE NEWSWIRE) – Allbirds, Inc. (NASDAQ: BIRD), a global lifestyle brand that innovates with naturally derived materials to make better footwear and apparel products in a better way, today reported financial results for the third quarter of 2021 ended September 30, 2021.

Third Quarter Highlights

- Net revenue rose 33% to \$62.7 million compared to the third quarter of 2020 and increased 40% versus the third quarter of 2019
- Gross profit increased 36% to \$33.9 million compared to the third quarter of 2020; gross margin expanded 120 basis points from the third quarter of 2020 to 54.1%
- GAAP net loss of \$13.8 million, or \$0.25 per basic and diluted share; net loss margin of (22.0)%
- Adjusted EBITDA loss of \$6.3 million; Adjusted EBITDA margin of (10.1)%
- Opened four stores, ending the third quarter with 31 locations

"We are pleased to deliver strong third quarter performance, which reflects solid execution by our teams and robust global demand for the Allbirds brand," said Joey Zwillinger, Co-Founder and Co-CEO. "Revenue was strong across channels and geographies, growing 33% year over year, with notable strength in U.S. physical retail. Importantly, we saw strong consumer response in the quarter to our new product innovation, including our new Perform Apparel line."

"We're at the forefront of a generational change in consumer values and purchase behaviors, led by our mission to make better things in a better way—which means we're aligning our purpose of reversing climate change with our product quality and financial outcomes. Looking ahead, we believe Allbirds is uniquely positioned in an exceptionally large and growing market. As we continue to execute our strategic plan, we are focused on accelerating growth, creating value for our shareholders and building for a multi-decade journey."

Third Quarter Operating Results

Net revenue in the third quarter of 2021 increased 33% to \$62.7 million compared to \$47.2 million in the third quarter of 2020 and increased 40% compared to the third quarter of 2019. The increase is primarily attributable to robust consumer demand in the United States and a strong response to new footwear and performance apparel product launches. Net revenue in the United States increased 42% to \$47.7 million and international net revenue increased 10% to \$15.0 million compared to the third quarter of 2020.

Gross profit totaled \$33.9 million compared to \$25.0 million in the third quarter of 2020 and gross margin expanded 120 basis points to 54.1% versus 52.9% compared to the same period in the prior year. The increase in gross margin primarily reflects favorable product mix, sales of higher gross

margin products such as apparel, and a decrease in product costs, partially offset by higher warehouse and logistics costs.

Selling, general and administrative expenses (SG&A) were \$33.0 million, or 52.6% of revenue, compared to \$20.1 million, or 42.5% of revenue, in the third quarter of 2020, with the increase primarily driven by expenses for the opening of four new stores during the period and operational expenses for 10 additional stores opened since the third quarter of 2020, increased headcount, and public company preparation costs. Marketing expenses totaled \$12.8 million versus \$12.1 million compared to the third quarter of 2020 and improved as percentage of revenue to 20.4% from 25.7% a year ago.

Third quarter GAAP net loss was \$13.8 million compared to net loss of \$7.0 million in the third quarter of 2020, and net loss margin was (22.0)% compared to (14.8)% in the third quarter of 2020.

Adjusted EBITDA loss in the third quarter of 2021 was \$6.3 million compared to \$3.8 million in the third quarter of 2020, and Adjusted EBITDA margin decreased by 200 basis points to (10.1)% versus (8.1)% a year ago.

Nine Month Operating Results

Year-to-date net revenue in the third quarter of 2021 increased 29% to \$180.3 million compared to \$140.0 million in the nine months ended September 30, 2020 and increased 43% compared to the nine months ended September 30, 2019. The increase is primarily attributable to robust consumer demand in the United States and a strong response to new footwear launches. Year-to-date net revenue in the United States increased 26% to \$132.9 million and international net revenue increased 37% to \$47.4 million compared to the nine months ended September 30, 2020.

Year-to-date gross profit in the third quarter of 2021 totaled \$97.9 million compared to \$73.3 million in the nine months ended September 30, 2020, while gross margin expanded 190 basis points to 54.3% versus 52.4% compared to the same period in the prior year. The increase in gross margin primarily reflects favorable product mix, sales of higher gross margin products such as apparel, and a decrease in product costs, partially offset by higher warehouse and logistics costs.

Year-to-date selling, general and administrative expenses (SG&A) in the third quarter of 2021 were \$85.5 million, or 47.5% of revenue, compared to \$61.2 million, or 43.7% of revenue, in the nine months ended September 30, 2020, with the increase primarily driven by expenses for the opening of nine new stores during the period and continued operational expenses for stores opened during 2020, increased headcount, and public company preparation costs. Year-to-date marketing expenses in the third quarter of 2021 totaled \$38.8 million versus \$31.7 million compared to the nine months ended September 30, 2020 and improved as percentage of revenue to 21.5% from 22.6% a year ago.

Year-to-date GAAP net loss in the third quarter of 2021 was \$34.9 million compared to net loss of \$16.5 million in the nine months ended September 30, 2020, and net loss margin was (19.4)% compared to (11.8)% in the nine months ended September 30, 2020. Year-to-date adjusted EBITDA loss in the nine months ended September 30, 2021 was \$12.1 million compared to \$10.1 million in the nine months

ended September 30, 2020, and Adjusted EBITDA margin improved by 50 basis points to (6.7)% versus (7.2)% a year ago.

Balance Sheet Highlights

Allbirds ended the third quarter of 2021 with \$65 million of cash and cash equivalents and \$40 million available under its revolving credit agreement. Inventories totaled \$99 million, an increase of 55% compared to \$64 million as of the third quarter of 2020, which reflects longer ocean shipping lead times and the company's strategic decision to build inventories in response to strong consumer demand ahead of the holiday selling season. In November 2021, Allbirds received offering proceeds from its IPO of approximately \$252.8 million, before deducting underwriting discounts and offering costs.

2021 Financial Outlook

Allbirds provided the following outlook for fiscal year 2021:

- \bullet Net revenue of \$270 million to \$272 million, representing growth in the range of 23% to 24% versus fiscal 2020 and 39% to 40% versus fiscal 2019
- Adjusted EBITDA¹ of negative \$17 million to \$15 million, including an estimated \$5 million of public company costs

"We achieved strong top line growth, gross margin expansion, and improved marketing efficiency in the quarter," said Mike Bufano, Chief Financial Officer. "We feel confident about how the business is positioned and our ability to navigate what continues to be a dynamic macro environment. Through careful investments, we have built a solid infrastructure across people, supply chain and technology that we believe positions us to profitably grow the business and create shareholder value."

Conference Call Information

Allbirds will host a conference call to discuss the results, followed by Q&A, at 5:00 p.m. Eastern Time today, November 30, 2021. A live webcast and replay of the conference call will be available on the investor relations section of the Allbirds website at <u>https://ir.allbirds.com</u>. A replay of the webcast will also be archived on the Allbirds website for 12 months.

About Allbirds, Inc.

Headquartered in San Francisco, Allbirds is a global lifestyle brand that innovates with naturally derived materials to make better footwear and apparel products in a better way, while treading lighter on the planet. Allbirds' story began with superfine New Zealand merino wool and has since evolved to include a eucalyptus tree fiber knit fabric and a sugarcane-based EVA foam (SweetFoam®). Allbirds serves customers across 35 countries through 35 Allbirds stores and its e-commerce website, <u>www.allbirds.com</u>.

¹ A reconciliation of Adjusted EBITDA, a non-GAAP financial measure, to a corresponding GAAP measure is not available on a forward-looking basis without unreasonable efforts as we are currently unable to predict with a reasonable degree of certainty certain expense items that are excluded in calculating Adjusted EBITDA. We have provided a reconciliation of GAAP to non-GAAP financial measures in the financial statement tables for our third quarter fiscal 2021 results included in this press release.

Forward-Looking Statements

This press release and related conference call contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that are based on management's beliefs and assumptions and on information currently available to management. All statements other than statements of historical facts, including statements regarding our financial outlook, market position, future results of operations, financial condition, business strategy and plans, and objectives of management for future operations are forward-looking statements. In some cases, you can identify forward-looking statements because they contain words such as "anticipate," "believe," "contemplate," "continue," "could," "estimate," "expect," "intend," "may," "plan," "potential," "predict," "project," "should," "target," "will," or "would" or the negative of these words or other similar terms or expressions.

Further information on these and other factors that could cause our financial results, performance, and achievements to differ materially from any results, performance, or achievements anticipated, expressed, or implied by these forward-looking statements is included in the filings we make with the SEC, including our prospectus filed with the SEC pursuant to Rule 424(b)(4) on November 4, 2021, and future reports we may file with the SEC from time to time. The forward-looking statements contained in this press release and related conference call relate only to events as of the date stated or, if no date is stated, as of the date of this press release and related conference call. We undertake no obligation to update any forward-looking statements made in this press release to reflect events or circumstances after the date of this press release or to reflect new information or the occurrence of unanticipated events, except as required by law. We may not actually achieve the plans, intentions or expectations disclosed in or expressed by, and you should not place undue reliance on our forward-looking statements. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures or investments.

Use of Non-GAAP Financial Measures

This press release and the accompanying financial tables include references to adjusted EBITDA and adjusted EBITDA margin, non-GAAP financial measures. We define adjusted EBITDA as net income before stock-based compensation expense, depreciation and amortization, other expense (consisting of changes in fair value of our preferred stock warrant liability and gains or losses on foreign currency), interest expense, and provision for income taxes. We define adjusted EBITDA divided by net revenue.

Adjusted EBITDA and adjusted EBITDA margin facilitate internal comparisons of our historical operating performance on a more consistent basis, and we also use them for our business planning purposes. In addition, we believe adjusted EBITDA is widely used by investors, securities analysts, ratings agencies, and other parties in evaluating companies in our industry as a measure of operational performance.

We believe that non-GAAP measures, when reviewed in conjunction with GAAP financial measures, and not in isolation or as substitutes for analysis of our results of operations under GAAP, are useful to investors as they are widely used measures of performance, and the adjustments we make to these

non-GAAP measures provide investors further insight into our profitability and additional perspectives in comparing our performance to other companies and in comparing our performance over time on a consistent basis. Adjusted EBITDA has limitations as a profitability measure in that it does not include stock-based compensation expense, depreciation and amortization, other expense (income) (consisting of changes in fair value of our preferred stock warrant liability and gains or losses on foreign currency), interest expense, and provision for income taxes. Adjusted EBITDA and adjusted EBITDA margin should not be considered as an alternative to net loss and net loss margin or any other measure of financial performance calculated and presented in accordance with GAAP. Further, other companies, including companies in our industry, may calculate adjusted EBITDA differently, which reduces its usefulness as a comparative measure. Because of these limitations, we consider, and investors should consider, adjusted EBITDA and adjusted EBITDA margin together with other operating and financial performance measures presented in accordance with GAAP.

In the future, we may incur expenses similar to those for which adjustments are made in calculating adjusted EBITDA. Our presentation of these non-GAAP measures should not be construed as a basis to infer that our future results will be unaffected by extraordinary, unusual, or non-recurring items.

Investors: ir@allbirds.com

Media: press@allbirds.com

Allbirds, Inc. Consolidated Statements of Operations and Comprehensive Loss (In thousands, except share and per share amounts) (Unaudited)

	Three Months Ended			Nine Months Ended					
	Sept	September 30, 2021 September 30, 2020			September 30, 2021			September 30, 2020	
Net Revenue	\$	62,711	\$	47,242	\$	180,253	\$	140,021	
Cost of Revenue		28,776		22,239		82,370		66,702	
Gross Profit		33,935		25,003		97,883		73,319	
OPERATING EXPENSE:									
Selling, General, and Administrative Expense		33,017		20,094		85,549		61,226	
Marketing Expense		12,794		12,139		38,808		31,659	
TOTAL OPERATING EXPENSE		45,811		32,233		124,356		92,885	
LOSS FROM OPERATIONS		(11,876)		(7,230)		(26,473)		(19,566)	
Interest Expense		(53)		(113)		(141)		(329)	
Other (Expense) Income		(2,039)		(518)		(8,019)		1,133	
Loss Before Provision For Income Taxes		(13,968)		(7,861)		(34,632)		(18,762)	
INCOME TAX BENEFIT (PROVISION)		167		863		(298)		2,255	
NET LOSS	\$	(13,802)	\$	6 (6,998)	\$	(34,930)	\$	(16,507)	
OTHER COMPREHENSIVE INCOME (LOSS):			_				_		
Foreign currency translation gain (loss)		(699)		266		(1,029)		469	
TOTAL COMPREHENSIVE LOSS	\$	(14,500)	\$	6 (6,732)	\$	(35,959)	\$	(16,038)	
PER SHARE DATA			-				_		
Net loss per share attributable to common stockholders, basic and diluted	\$	(0.25)	\$	6 (0.13)	\$	(0.64)	\$	(0.31)	
Weighted average shares used in computing net loss per share attributable to common stockholders, basic and diluted		55,590,320		53,057,406		54,631,455		53,142,309	

Allbirds, Inc. Condensed Consolidated Balance Sheets (In thousands, except share amounts) (Unaudited)

ASSETS Image: Current assets <thimage: assets<="" current="" th=""> Image: Curr</thimage:>		September 30, 2021		December 31, 2020	
Cash and cash equivalents \$ 65,371 \$ 126,551 Accounts receivable 2,010 1,955 Inventory 99,335 55,222 Prepaid expenses and other current assets 42,281 27,112 Total current assets 206,997 214,840 PROPERTY AND EQUIPMENT—Net 34,565 23,301 OTHER ASSETS 6,106 5,902 TOTAL ASSETS 6,106 5,902 TOTAL ASSETS 6,106 5,902 TOTAL ASSETS 6,106 5,902 CURRENT LIABILITIES:	ASSETS				
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TOTAL ASSETS\$ 249,668\$ 244,043LIABILITIES, CONVERTIBLE PREFERRED STOCK AND STOCKHOLDERS' DEFICITCURRENT LIABILITIES: Accounts payable\$ 33,529\$ 20,236Accrued expenses and other current liabilities37,03231,491Deferred revenue2,4752,925Total current liabilities73,03654,652NONCURRENT LIABILITIES:73,03654,652Other long-term liabilities8,8535,004Preferred stock warrant liability13,0875,845Total noncurrent liabilities\$ 94,976\$ 65,501COMMITMENTS AND CONTINGENCIES (Note 15)204,049204,049Convertible Preferred Stock, \$0,0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common Stock, 0,0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively55Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit(126,946)(92,016)Total stockholders' deficit(216,946)(92,016)Total stockholders' deficit(216,946)(22,016)	PROPERTY AND EQUIPMENT—Net		34,565		23,301
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Deferred revenue2,4752,925Total current liabilities73,03654,652NONCURRENT LIABILITIES: Other long-term liabilities8,8535,004Preferred stock warrant liability13,0875,845Total noncurrent liabilities21,94010,849Total liabilities\$ 94,976\$ 65,501COMMITMENTS AND CONTINGENCIES (Note 15)Convertible Preferred Stock, \$0,0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively55Additional paid-in capital76,65764,54864,548Accumulated other comprehensive income9271,956(92,016)Accumulated deficit(126,946)(92,016)(25,007)Total stockholders' deficit(49,357)(25,507)	Accounts payable	\$	33,529	\$	20,236
Total current liabilities73,03654,652NONCURRENT LIABILITIES: Other long-term liabilities8,8535,004Preferred stock warrant liabilities13,0875,845Total noncurrent liabilities21,94010,849Total liabilities21,94010,849Total liabilities21,94010,849Stock & \$0,0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively5Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,507)	Accrued expenses and other current liabilities		37,032		31,491
NONCURRENT LIABILITIES: Other long-term liabilities8,8535,004Preferred stock warrant liability13,0875,845Total noncurrent liabilities21,94010,849Total liabilities21,94010,849Total liabilities\$ 94,976\$ 65,501COMMITMENTS AND CONTINGENCIES (Note 15) Convertible Preferred Stock, \$0,0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,663,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively55Additional paid-in capital Accumulated other comprehensive income9271,956Accumulated deficit Total stockholders' deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,507)	Deferred revenue		,		2,925
Other long-term liabilities8,8535,004Preferred stock warrant liability13,0875,845Total noncurrent liabilities21,94010,849Total liabilities\$ 94,976\$ 65,501COMMITMENTS AND CONTINGENCIES (Note 15)Convertible Preferred Stock, \$0.0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively5Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,016)	Total current liabilities		73,036		54,652
Preferred stock warant liability13,0875,845Total noncurrent liabilities21,94010,849Total liabilities\$ 94,976\$ 65,501COMMITMENTS AND CONTINGENCIES (Note 15)Convertible Preferred Stock, \$0,0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively5Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,507)	NONCURRENT LIABILITIES:				
Total noncurrent liabilities21,94010,849Total liabilities\$ 94,976\$ 65,501COMMITMENTS AND CONTINGENCIES (Note 15)Convertible Preferred Stock, \$0.0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively5Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit Total stockholders' deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,507)	Other long-term liabilities		8,853		5,004
Total liabilities\$ 94,976\$ 65,501COMMITMENTS AND CONTINGENCIES (Note 15) Convertible Preferred Stock, \$0.0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively55Additional paid-in capital Accumulated other comprehensive income76,65764,54864,548Accumulated deficit Total stockholders' deficit(126,946)(92,016)(92,016)Total stockholders' deficit(49,357)(25,507)1	Preferred stock warrant liability		13,087		5,845
COMMITMENTS AND CONTINGENCIES (Note 15)Image: Convertible Preferred Stock, \$0.0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively55Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,507)	Total noncurrent liabilities		21,940		10,849
Convertible Preferred Stock, \$0.0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021204,049STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively55Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,507)	Total liabilities	\$	94,976	\$	65,501
issued and outstanding as of December 31, 2020 and September 30, 2021 204,049 204,049 204,049 STOCKHOLDERS' DEFICIT: Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively 5 5 5 Additional paid-in capital 76,657 64,548 Accumulated other comprehensive income 927 1,956 Accumulated deficit (126,946) (92,016) (92,016) (49,357) (25,507)	COMMITMENTS AND CONTINGENCIES (Note 15)				
Common stock, 0.0001 par value; 154,379,258 and 2,200,000,000 shares authorized as of December 31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively55Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,507)	Convertible Preferred Stock, \$0.0001 par value; 75,812,755 shares authorized; 70,990,919 shares issued and outstanding as of December 31, 2020 and September 30, 2021		204,049		204,049
31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and outstanding as of December 31, 2020 and September 30, 2021, respectively5Additional paid-in capital76,657Accumulated other comprehensive income927Accumulated deficit(126,946)Total stockholders' deficit(49,357)Comprehensive income927Accumulated other comprehensive income927Accumulated deficit(126,946)Stockholders' deficit(49,357)Comprehensive income927Accumulated deficit(126,946)Comprehensive income927Accumulated deficit(126,946)Stockholders' deficit(126,947)Comprehensive income927Accumulated deficit(126,947)Comprehensive income927Accumulated deficit(126,946)Stockholders' deficit(126,947)Comprehensive income927Comprehensive income(126,946)Comprehensive income(126,946) <t< td=""><td>STOCKHOLDERS' DEFICIT:</td><td></td><td></td><td></td><td></td></t<>	STOCKHOLDERS' DEFICIT:				
Additional paid-in capital76,65764,548Accumulated other comprehensive income9271,956Accumulated deficit(126,946)(92,016)Total stockholders' deficit(49,357)(25,507)	31, 2020 and September 30, 2021, respectively; 53,683,269 and 56,508,441 shares issued and		5		5
Accumulated other comprehensive income 927 1,956 Accumulated deficit (126,946) (92,016) Total stockholders' deficit (49,357) (25,507)					
Accumulated deficit (126,946) (92,016) Total stockholders' deficit (49,357) (25,507)			- 1		,
Total stockholders' deficit					
TOTAL LIABILITIES, CONVERTIBLE PREFERRED STOCK, AND STOCKHOLDERS' DEFICIT	Total stockholders' deficit		(/ /		. ,
	TOTAL LIABILITIES, CONVERTIBLE PREFERRED STOCK, AND STOCKHOLDERS' DEFICIT	\$	249,668	\$	244,043

Allbirds, Inc. Condensed Consolidated Statements of Cash Flows (In thousands) (Unaudited)

	Nine Mon	onths Ended				
September 30, 2021				September 30, 2020		
CASH FLOWS FROM OPERATING ACTIVITIES:						
Net Loss	\$	(34,930)	\$	(16,507)		
Adjustments to reconcile net income to net cash used in operating activities:						
Depreciation and amortization		6,532		4,507		
Amortization of debt issuance costs		37		37		
Stock-based compensation		7,346		4,948		
Change in fair value of preferred stock warrant liability		7,242		(1,872)		
Changes in assets and liabilities:						
Accounts receivable		(112)		(1,127)		
Inventory		(40,753)		(19,345)		
Prepaid expenses and other current assets		(11,542)		(8,488)		
Accounts payable and accrued expenses		17,262		(3,954)		
Other long-term liabilities		3,876		1,550		
Deferred revenue		(454)		627		
Net cash used in operating activities		(45,496)		(39,624)		
CASH FLOWS FROM INVESTING ACTIVITY:		<u>.</u>		<u>`</u> `		
Purchase of property and equipment		(17,633)		(11,934)		
Changes in security deposits		(686)		451		
Net cash used in investing activity		(18,319)		(11,483)		
CASH FLOWS FROM FINANCING ACTIVITIES:		<u>.</u>		<u>`</u>		
Proceeds from the issuance of preferred stock, net of issuance costs				100,326		
Proceeds from bank loans				18,294		
Principal payments on bank loans				(4,294)		
Proceeds from the exercise of stock options		4,409		225		
Proceeds from the exercise of common stock warrants		354				
Payments of deferred offering costs		(2,458)				
Net cash provided by financing activities		2,305		114,551		
EFFECT OF FOREIGN EXCHANGE RATE CHANGES ON CASH, CASH EQUIVALENTS, AND						
RESTRICTED CASH		(371)		464		
NET DECREASE IN CASH, CASH EQUIVALENTS, AND RESTRICTED CASH		(61,880)		63,908		
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH—Beginning of period		127,251		75,012		
CASH, CASH EQUIVALENTS, AND RESTRICTED CASH—End of period	\$	65,371	\$	138,920		
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:						
Cash paid for interest	\$	97	\$	167		
Cash paid for taxes	\$	339	\$	95		
NONCASH INVESTING AND FINANCING ACTIVITIES:						
Purchase of property and equipment included in accrued liabilities	\$	603	\$	562		
Repurchase of stock options	\$	—	\$	640		
Deferred offering costs included in accrued liabilities	\$	2,120	\$	—		

Allbirds, Inc. Reconciliation of GAAP to Non-GAAP Financial Measures

The following tables present a reconciliation of adjusted EBITDA to its most comparable GAAP measure, net loss, and presentation of net loss margin and adjusted EBITDA margin for the periods indicated:

	Three Months Ended September 30,				 Nine Months Ended September 30,			
	2021 2020		 2021		2020			
		(in tho	usand	s)	(in thous			
Net loss	\$	(13,802)	\$	(6,998)	\$ (34,930)	\$	(16,507)	
Add (deduct):								
Stock-based compensation, including common stock warrant expense		3,158		1,725	7,687		4,948	
Depreciation and amortization		2,410		1,682	6,704		4,512	
Other (expense) income		2,039		518	8,019		(1,133)	
Interest expense		53		113	141		329	
Income tax benefit (provision)		(167)		(863)	298		(2,255)	
Adjusted EBITDA	\$	(6,309)	\$	(3,823)	\$ (12,081)	\$	(10,106)	

	Three Months E	nded S	eptember 30,		Nine Months End	ded Se	eptember 30,
	 2021		2020		2021		2020
	 (in thousands) (in thousands)						ds)
Net revenue	\$ 62,711	\$	47,242	\$	180,253	\$	140,021
Net loss	\$ (13,802)	\$	(6,998)	\$	(34,930)	\$	(16,507)
Net loss margin	(22.0)%	Ď	(14.8)%)	(19.4)%		(11.8)%
Adjusted EBITDA	\$ (6,309)	\$	(3,823)	\$	(12,081)	\$	(10,106)
Adjusted EBITDA margin	(10.1)%	Ď	(8.1)%)	(6.7)%		(7.2)%

END OF RELEASE